

### It's a People Process

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### Overview

- Introduction
- Key issues
  - Readiness
  - Partnerships
  - OCAP
- Policy issues







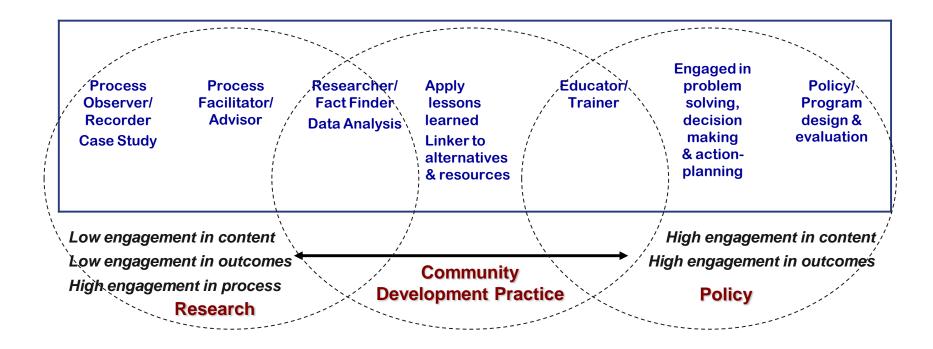
### What is Community Based Research?

- "Conducted by, for, or with the participation of community members"
- To enhance the utility of the research process by meshing the production of knowledge with community involvement/development
- Well suited to supporting a place-based approach to policy development
  - Place-based development is grounded in the particularities – assets, challenges, and dynamics – of place





### **Potential Roles**



Source: Reimer et al. 2012



## **Engaging Communities**







# Engaging Communities Four Guiding Principles...

- 1. Respect
- 2. Flexibility
- 3. Patience
- 4. Sincerity
- A "partnership needs to be a "partnership"
- Best when working with communities







### Community-University Relationships

### Challenges

- Small places face many changes
  - Industrial restructuring
  - Service restructuring
- Seek information to <u>make decisions</u>
  - Timely, relevant, and useful
- Mismatch of expectations
  - Communities want answers
  - Academics want questions







### Readiness

- Small municipal offices few staff
  - Experience
  - Turnover and institutional memory
  - Limited technical support / resources
- Getting mutual commitment
- Relationship demands
  - Difficult on time / staff
  - Often need financial commitment







### Community Receptor Capacity II

- Bottom-up 'may not be equipped' to mobilize knowledge
- Need support for building relationships / capacity
  - Poorly understood by funding programs
  - Academic and funding institutions talk 'engaged' language but not equipped to follow through with infrastructure / support





## Partnerships







## **Building Partnerships**

- Listening and understanding
- Search for good fit:
  - Background
- Issues to resolve
  - Goals / responsibilities
  - Differential capacity
  - Comfort with level and form of community participation







### Creating / Maintaining Relationships

- Need to build relationships, project partnerships
- Requires investment of time / resources
- Struggles with funding cycles
- Requires routine interaction
  - To develop trust / credibility
  - Share power / decision-making
    - Governance / conflict resolution
  - Responsibilities / accountability
  - Mutual learning







# Link Communities with Appropriate University Resources

- Need to know what types of research universities offer
  - Difficult to browse university websites
- Outreach to promote research areas
- Speaker's series, newsletter, website



- Rural infrastructure underutilized
- Meetings concentrated in urban areas





### Develop Bottom-Up Research

- Research should be collaborative, community driven
  - Make research relevant, useful, and timely to support decisions
- Platform for ongoing dialogue / exchange of ideas to support community / economic renewal
- Opportunities to extend communityuniversity relationships







# Research Design Driven by Community Partners

- Involvement in project design:
  - Ensures fit with community goals
  - Improves understanding of questions and how results can be used
  - Develop realistic expectations
  - Two way learning
    - With who? Multiple voices







### OCAP®

- Aboriginal communities' protocols
  - Response to insufficient CBR approaches to address impacts of colonialism
- OCAP ® (First Nations Governance Centre)
  - Ownership of information
  - Control of funding, resources, data management
  - Access to information through protocols
  - Possession to protect use







# Involve Community Partners in Execution of Research

- Builds capacity
  - (i.e. data collection, writing, promoting results)
- Become invested in mobilizing results
- Logistical support
  - (i.e. field costs, accommodations, access to records, donated items)
- Adopt a flexible approach



















### Working in the Field

### Logistics:

- Be well prepared
  - Scheduling appointments
  - Field safety
  - Consideration to seasons the and rhythms of community







### Working in the Field

### Ethics:

- Conflicts and power struggles
- The inclusion of vulnerable or at-risk populations is often a focus of CBR and its desire to be more inclusive
- Differences between research in Aboriginal and non-Aboriginal communities







### Guide Knowledge Mobilization

- Communicating research
- Identify importance of results for informing action
  - Local networks
  - Update letters, newspaper articles, radio interviews, posters, copies of research products, websites, community forums, council presentations
  - Posting solely on a university website
     does not work!



# Knowledge Mobilization: Follow Through

### Active involvement in implementation

- Starts in project planning
- Build momentum to initiate change
- Linking communities with similar issues (i.e. rural transportation)
- Promoting best practices
- Planning sessions to bridge results and next steps
  - Short term, medium-term, and long-term actions
  - Success breeds success







# Policy Issues







### Policy Issues: Universities

- Administrative dep'ts / REBs don't understand CBR projects
  - No clear line when research with human participants starts
  - Challenges sharing financial resources
- KM continuing to evolve
  - KM centres, training, accreditation, etc.
- UNBC's North First Initiative
  - Requires resources to follow through







### Policy Issues: Communities

- Research can inform place-based policy approaches / decision-making
  - Capacity to participate
  - Understanding research process
  - Underdeveloped information management systems
- Key to asserting the 'local' and seizing policy agenda
  - Example: Fair Share Agreement
- CBR collaborations can be viewed as expense vs. investment





## CDI Opens Office in Fort St. John









### Policy Issues: State

- Federal funding agencies call for KM
- But...limited resources:
  - To build early relationships
  - To support engagement
  - Mobilize research into action
- Policy-makers may find CBR findings too limited
- Constantly shifting political priorities / agendas
- Lag between completion & policy uptake







### Last Thoughts

- It's a people process
- "Getting to know you" protocols
- Relationship development
- Listening / sharing
- Capacity building
- Mutual commitment







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