# WHAT'S THE EVIDENCE ON EVIDENCE-BASED POLICY? REFLECTIONS ON KNOWLEDGE MOBILIZATION IN PROVINCIAL RURAL POLICY

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#### HOW WE STUDY POLICY.... ...AND HOW IT ACTUALLY GETS MADE

- Public policy = anything governments <u>do or do not do</u> (Reimer & Bollman, 2009)
- Policy analysis can be <u>for</u> policy or <u>of</u> policy and seeks to provide alternative choices for policy makers (Colebatch, 2016; GIll & Saunders, 1992)
- Relatively recent endeavour, stemming from large-scale planning & public financial management of 1960s (Gill & Saunders, 1992)
- Often focused on macro-level processes that don't capture the micro-level human activities that underpin the mechanics of policy formation (Dunlop & Radaelli, 2017)
- We tend to focus on the engine and not on the mechanics that maintain it

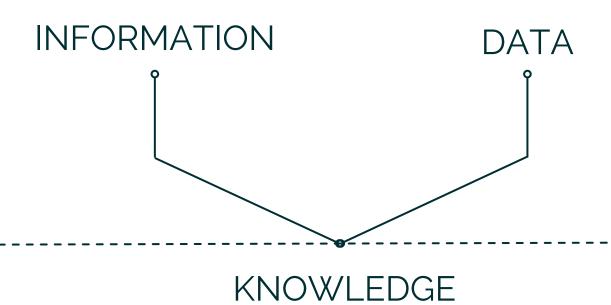
#### WHAT'S THE EVIDENCE ON EVIDENCE-BASED POLICY?

- Policy making neither begins nor ends with seemingly straightforward decisions about allocating resources: policy choices in the face of competing needs, goals & aspirations influences both the means and the ends of the policy process (Atkinson & Chandler, 1983)
- Very few studies that assess the practical importance of influence of what enables or creates barriers to knowledge mobilization in public policy (Oliver et al., 2014)
- Collectively, we're often fuzzy on what we mean by policy, evidence, policy-makers, policy-making, and the specific mechanics of a given policy cycle at each jurisdiction

You keep using that word.

I do not think it means
what you think it means.

- Inigo Montoya



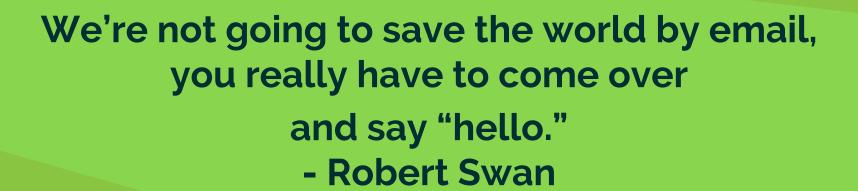
# Everybody wants to be the first to go second.

## WHAT DOES THIS MEAN FOR CANADIAN PROVINCIAL RURAL POLICY?

- Interviewed policy makers from Ontario, Prince Edward Island, and Newfoundland and Labrador
- Interviewees included former senior policy makers, junior policy analysts, and policy advocates external to government
- Five key challenges identified to effectively using research evidence:
  - Difficulty accessing research evidence
  - Ineffective knowledge translation tools
  - Misalignment of academic research with policy needs
  - Slow research cycle versus fast policy cycle
  - Lack of political will to implement research findings

## RECONSIDERING EVIDENCE-BASED RURAL POLICY

- Interviews reinforce broader literature findings that: "timely access to good quality and relevant research evidence, collaborations with policymakers and relationship- and skills-building with policymakers are reported to be the most important factors in influencing the use of evidence."
   (Oliver et al., 2014)
- Evidence-based policy analysis seeks to avoid or limit policy failures generated from disconnects between government expectations and actual conditions in communities
- However: movement to incorporate more and better evidence in the policy process hasn't effectively altered the policy cycle (Newman, 2017; Newman, Cherney, & Head, 2017)
- Need to develop clarity & consistency in terms of what constitutes evidence and matching program goals with policy instruments



#### **QUESTIONS?**

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